

July 5, 2023

To Whom It May Concern:

Please accept this letter as confirmation that Junior Achievement of Arizona, Inc., EIN 86-0184349, located at 636 West Southern Ave., Tempe, AZ 85282-4508, is an area in good standing with Junior Achievement USA®, EIN 84-1267604.

According to the Internal Revenue standards, the above area is considered a subordinate organization of Junior Achievement USA and is recognized as a 501(c)(3) organization and entitled to all rights of a 501(c)(3) organization under group exemption number 1116.

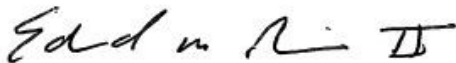
You may also verify Junior Achievement of Arizona's tax-exempt status by going to the following IRS website:

<http://www.irs.gov/Charities-&-Non-Profits/Exempt-Organizations-Business-Master-File-Extract-EO-BMF>

Scroll down to the U.S. map, click on the state of Arizona. Once the excel spreadsheet opens, either scroll down or use the Excel "Find" feature to locate the EIN of "Junior Achievement of Arizona". You may need to widen the width of column "A" on the spreadsheet for the EIN numbers to read correctly.

Should you wish additional information or have any questions, please call me.

Sincerely,



Edward M. Priem II
Chief Financial Officer

Enclosure